Using Tourism to Diversify Your Business Mix — The Good, the Bad and the Opportunities

2019 Nebraska Tourism Commission Agri/Eco Tourism Workshop,

Feb. 26-28, 2019, Ord, Nebraska







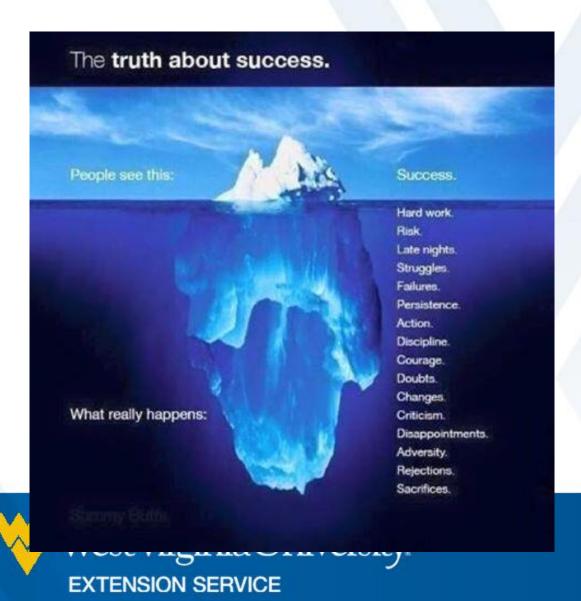
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Risk - Perceived VS Actual





Nebraska Agritourism Promotion Act

The purposes of the Nebraska Agritourism Promotion Act are to:

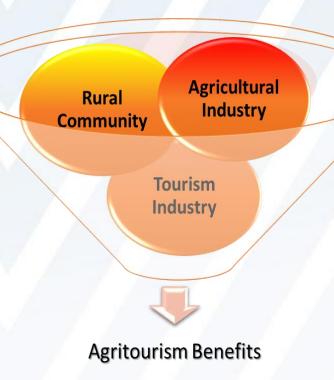
- (1) <u>Promote tourism and rural economic development</u> by encouraging owners of farms, ranches, and other rural land, including agricultural, historical, ecological, cultural, and natural attractions, to allow access to members of the public for <u>educational</u>, <u>entertainment</u>, <u>and recreational purposes</u>;
- (2) Promote a <u>better understanding by visitors of agricultural operations and features</u>, including the production of livestock and agricultural products, the land and other natural attributes, and wildlife; and
- (3) Encourage agritourism activities by <u>limiting civil liability</u> of owners of farms, ranches, and other rural land.



Nebraska Agritourism Definition

"Agritourism" activities include any one or any combination of the following: Hunting, fishing, swimming, boating, canoeing, kayaking, tubing, water sports, camping, picnicking, hiking, backpacking, bicycling, horseback riding, nature study, birding, farm, ranch, and vineyard tours and activities, harvest-yourown activities, waterskiing, snow-shoeing, cross-country skiing, visiting and viewing historical, ecological, archaeological, scenic, or scientific sites, and similar activities;

Source: https://nationalaglawcenter.org/research-by-topic/agritourism-2/



Why Emphasize Farm-Based Education (Interpretation)

Most effective and promising forms of environmental, experiential, and <u>place-based education</u> because of the innate ability in all people to connect to farms.

"A form of experiential, interdisciplinary education that connects people to the environment, their community, and the role of agriculture in our lives".



"Farm-based education reinforces that raising food is fundamental to our society and that all people should know about agriculture and where their food truly comes from".

Examples of Agritourism and Farm-Based Education Opportunities?

- On-Farm Direct Sales farm markets, u-pick, farm dinners, roadside stands
- Off-Farm Direct Sales farmer's markets, fairs, festivals, special events
- Educational Tourism/Farm-Based Education farm and cannery tours, farm work experiences, cooking or artisan classes, tastings
- Entertainment Hay rides, corn mazes, petting zoos, haunted barns, festivals, on-farm events
- Accommodations farm and ranch stays, on-farm events, camping
- Outdoor Recreation Horseback riding, hunting, fishing, bird watching, star gazing, photography





Agritourism as a Farm-Diversification Strategy

- Supplementary enterprise Agritourism as a *minor activity* that supports other products on the farm.
 - Example: School tours of livestock farm
- Complementary enterprise Agritourism activities share equal footing with other enterprises in the farm's product mix.
 - Example: Apple orchard selling to a wholesaler and the remainder to "pick-your-own" guests; the two enterprises (wholesale & direct market) would be complementary.
- Primary enterprise Agritourism as the dominant/primary activity on the farm.
 - Example: Winery on the farm and inviting guests to spend the day or weekend tasting wine; may include overnight lodging in a cottage on the property.











Why Agri/Eco Tourism?

\$4.9 Billion+ **Travel Expenditures**

> Nebraska's 3rd Largest Industry

49,360 Jobs generated by domestic and international travelers

\$732 Million+ Tax Revenues generated by domestic and international travelers.

Source: The U.S. Travel Association Impact of Travel and State Economies 2016

The mission of the Nebraska Tourism Commission is to expand Nebraska's dynamic and diverse travel industry, making it more viable by creating awareness and attracting increased visitors, which results in greater tourism revenue and economic gain throughout the state.





Experiential Travel Checklist

would rather spend money on experiences than on things.*

Experiential travel is the new, hot trend. Luckily, most regions already have the raw materials necessary to create authentic experiences for groups.



Passionate storytellers and interpreters transform history into memorable experiences. As for culture, showcase your area's quirky, hidden gems as well as your famous sites.





Does your area boast natural wonders? Great! If not, don't write off nature. Seek out local environmentalists, outdoor enthusiasts, hunters and farmers and ask what is special about your region? You'll discover amazing nature right under your nose.



Groups will appreciate your area's foods and beverages even more after they learn the stories behind the flavors. Interactive farm/production tours, comparative tastings, hands-on cooking classes all give insights and add value to your culinary offerings.



Join forces with local art galleries, craft studios, antique dealers and boutiques to reinforce the idea that your area's unique treasures cannot be found anywhere else. Just like with foods, groups will value your products more if they can meet the makers and see the workshops,



Take a pass on passive. Today's groups want to DO more than to watch. Plus they love a takeaway to show off to family and friends back home.

√Tip: Make the experience share-worthy. Social media buzz thrives on great photos.



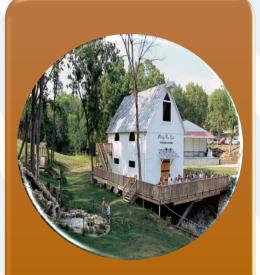
√Tip: Ready to embrace experiential travel? Chat with your regional Group Tour Media consultant today. Contact information is on page 7.







Nature Contacts



Local Foods



Local Treasure Hunting



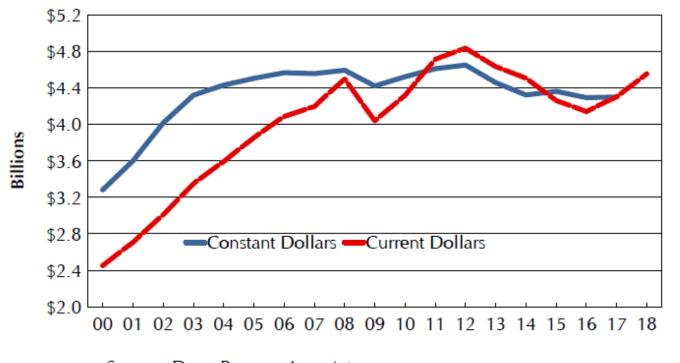
Hands-On Activities

NE Farms have the RAW INGREDIENTS for experiential travel!

Want Makes Sense for Me – Foreign or Resident Travelers?

Using example from WV

West Virginia Visitor Spending Adjusted for Inflation, 2000-2017p

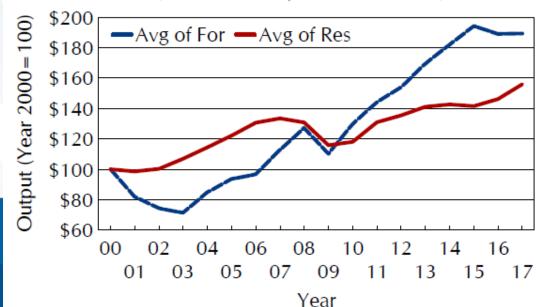


Source: Dean Runvan Associates



Spending by Foreign and Resident Travelers in U.S.

(Curent Dollars; Year 2000 = 100)





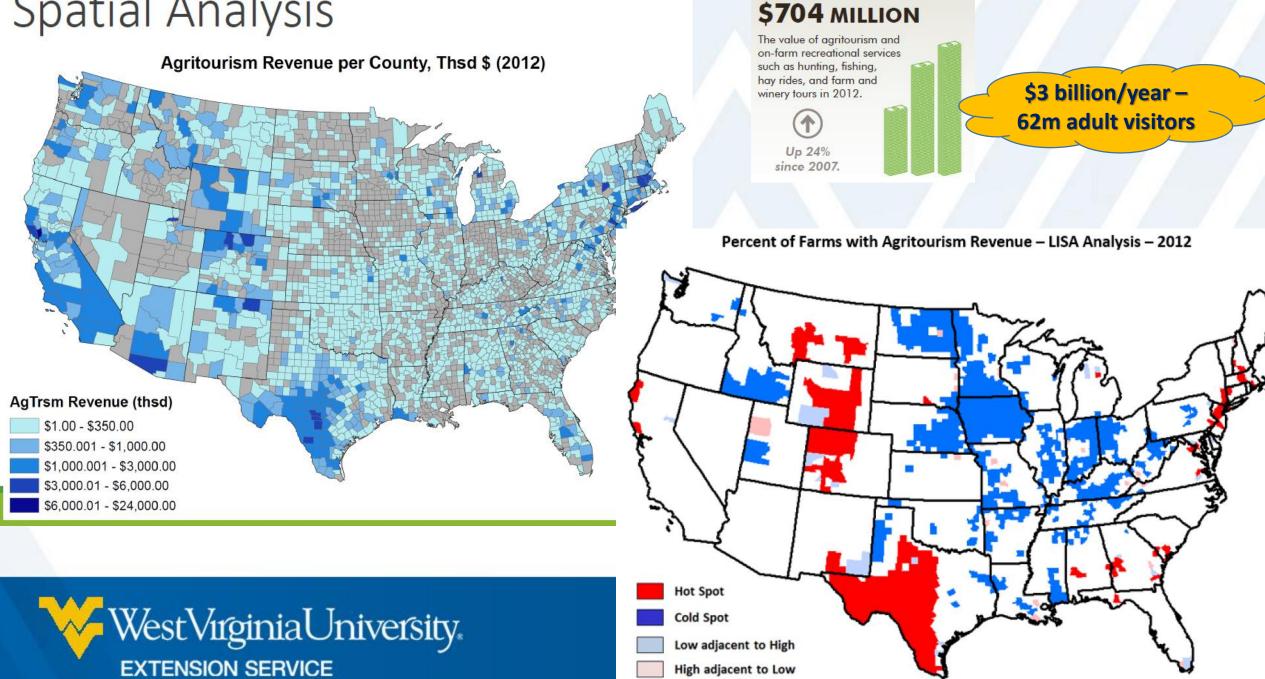
Crossroads of



Promoting Sustainable Agritourism/Tourism



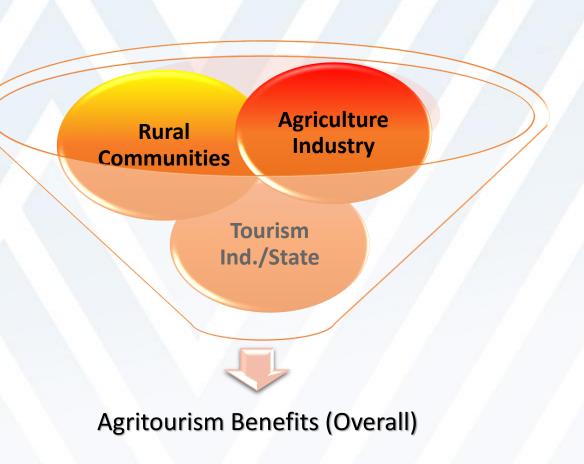
Spatial Analysis



High adjacent to Low

Role of Farms/Ranches/Eco-businesses in NE Tourism

- Unique, authentic experiences experiential travel
- Part of a larger trip itinerary
 - Tourism business is shared business = longer visits and greater expenditures
 - Partnering to 'round-out visits'
 - Creating impression that NE is a 'good value' trip, or 'year-round adventure'
- Appeal to a 'sense of longing' or 'sense of place'



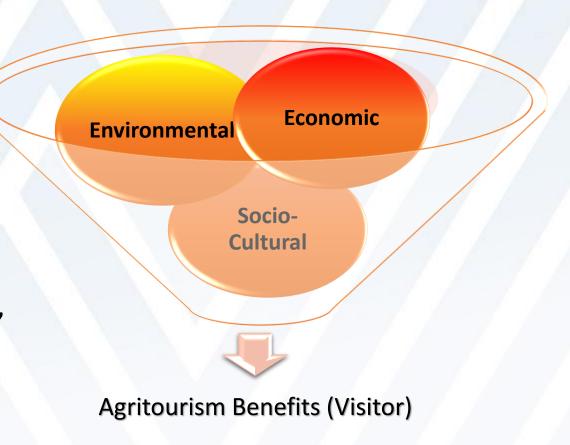
Agri/Eco Tourism Opportunities — Think Beyond the Corn Maze



Why Visit an Agri/Eco Tourism Operation?

(Demand Motivations – Visitors' Motivations)

- Multiple generations traveling as a family
- Multi-activity but shorter trips by car
- Activities combining educational, recreational and social experiences
- Growing interest in experiential travel
- Growing interest to support local farmers tied directly back to 'good food movement'
- Growing interest in rural life and environmental stewardship







Why Have an Agri/Eco Tourism Operation?

(Supply Motivations vs Supply Limitations)

Supply Motivations

- Diversify the income stream
- Improve cash flow
- Diversify product lines and markets
- Get feedback from customers about preferences for products and services
- Educating visitors- agriculture and local foods, and the environment
- Work at home
- Build community development
- Social rewards

Supply Limitations

- Rural, remote, face depopulation
- Inadequate infrastructure
- Limited resources
- Limited offering
- Lack entrepreneurial skills and new skills set (e.g., hospitality, retail marketing, customer service)
- Increased liability exposure
- Tension with neighbors
- Lack of shared planning between tourism and agriculture

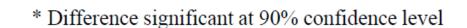




Agritourism Challenges:

Percent of Respondents Rating Each Issue "Challenging" or "Very Challenging"





Need for New Paradigm

(Regional Marketing or Cluster Networks or Multi Destination Visits)

Improves
Profitability –
Economies of Scale
and Geographic
Risks

Stimulate Cooperation and Competition – CO-OPETITION

Group of farms/allied food and agricultural enterprises, individuals, organizations, and agencies who work together on shared interests and toward a common goal

'Project Packaging'
– Sustainable
Community
Development

Differentiate Locality and Image – 'Localness' or 'Regional Identity' Credibility and Political Power

Solidifies
Partnerships –
Culture of Businesses
Serving Visitors



Why a Multi-Destination Visit – Visit to a 'Cluster' of Activities?

Demand
Perspective –
Visitors'
Motivations

 The more there is to do and see at a destination, the more attractive the destination becomes

Supply
Perspective
Operators'
Motivations

 Tourism business is shared = longer visits and greater expenditures

Most research suggest that an average of 70% of visitors to any destination engage in a multidestination pattern rather than a single-destination pattern



Visitors Don't
Care About
County Lines!!



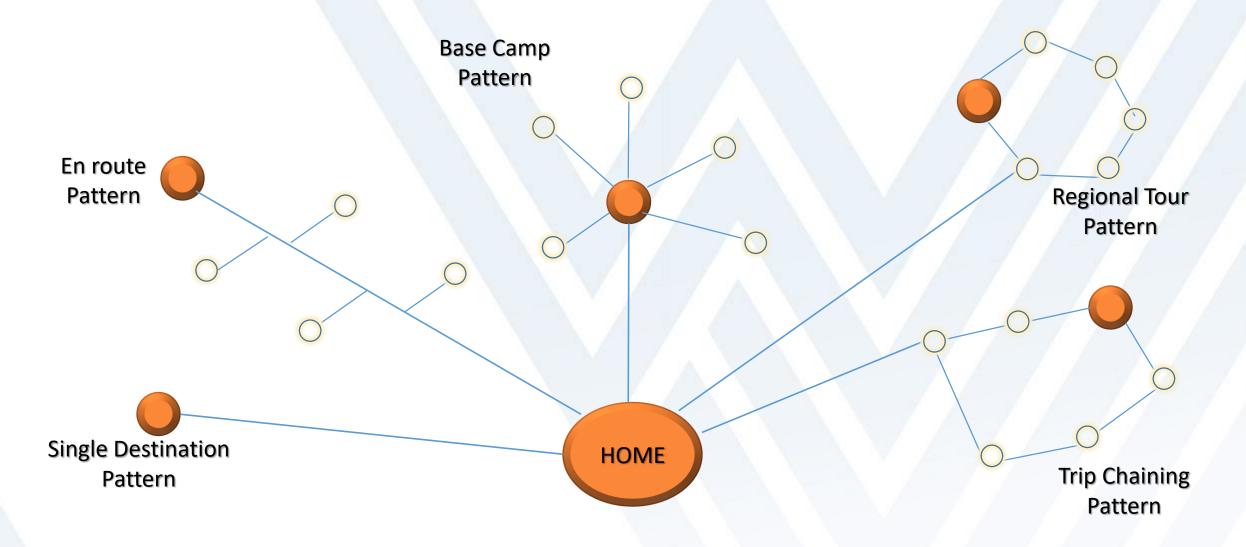


70% of visitors engage in a multi-destination rather than a single-destination pattern

84% of visitors ventured outside of the counties in which they were lodging



Viewing a region the way tourists use the region is more constructive!



Model of SMEs Micro-Cluster Networks

Model of SMEs Cluster – Single Destination



Model of SMEs Cluster – Base Camp Pattern



The Greenbrier Hotel, Greenbrier County



Farmers' Market, Nicholas County



J.Q. Dickinson Salt Works, Kanawha County



Autumn Breeze Farm, Greenbrier County



Swift Level Farm Stay, Monroe County



New River Gorge Bridge, Fayette
County



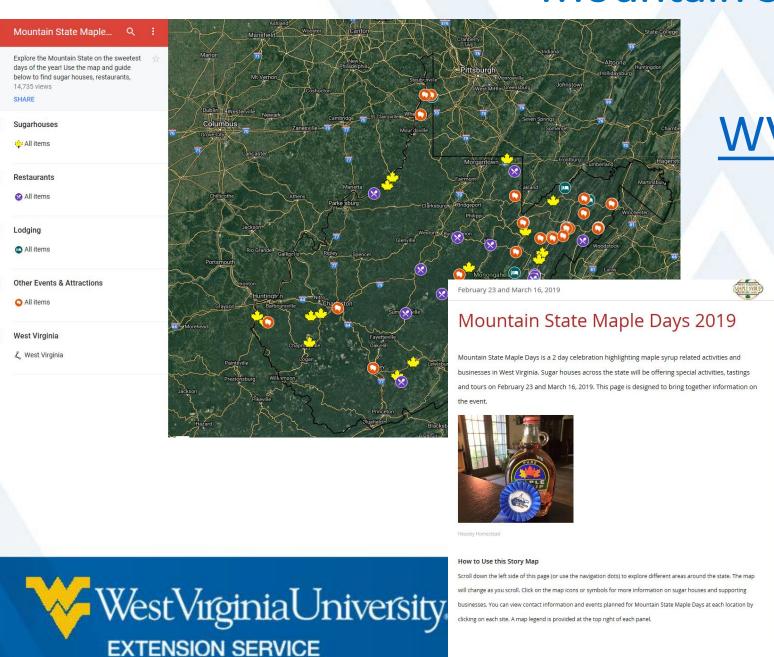
The French Goat, Greenbrier County



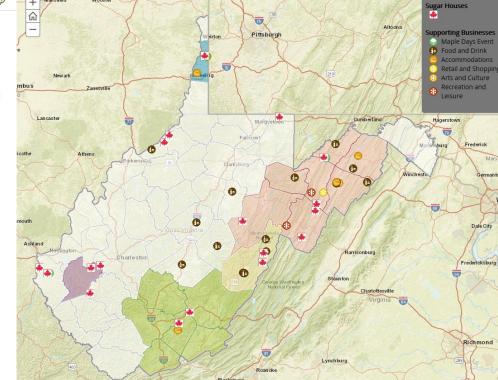
Ace Adventure Travel, Fayette County

Visitors Don't Care About County Lines!!

Mountain State Maple Days



WV MSMD - Story Maps



Multi-Destination Visit (Agri/Eco Tourism CLUSTERS) are already at work in Nebraska

West Virginia University. EXTENSION SERVICE

NEBRASKA PASSPORT

2018 NEBRASKA PASSPORT STATISTICS:

- •There were 95% more prize entry sheets submitted and 50% more Passports requested in 2018 than 2017.
- The average number of stamps submitted per participant was 31.
- Participants included residents from 418 Nebraska communities and 46 states.
- •Passport participants ranged in age from 1-year-old to 98-years-old.







INDIAN CAVE STATE PARK

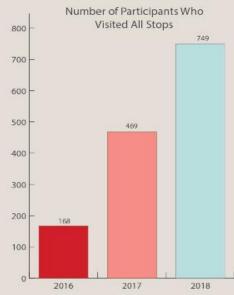
We made our way through the 2 stamps in Nebraska City on our way the Indian Cave State Park. While at the Indian Caves we enjoyed hiking, learning and of course seeing the cave. I love how the passport program has sparked an excitement from my 3 teenagers to explore their environment and see the awesome sites Nebraska has to offer.

- Sara (Lincoln, NE)

48,895 PASSPORT BOOKLETS WERE REQUESTED IN 2018

TOP 15 MOST VISITED STOPS

- 1. UNL Dairy Store, Lincoln
- 2. Rabbit Hole Bakery, Lincoln
- 3. Piezano's, Lincoln
- 4. The Archway, Kearney
- 5. Zio's Pizza, Omaha
- 6. Wave Pizza Co., Grand Island
- 7. Platte Valley Antique Mall, Greenwood
- 8. Sheldon Museum of Art, Lincoln
- 9. Mahoney State Park, Ashland
- 10. Passageway Gallery, Omaha
- 11. The Durham Museum, Omaha
- 12. Gene Roncka Willow Point Gallery, Ashland
- 13. Milady Coffeehouse, Fremont
- 14. Bottle Rocket Brewing Co., Seward
- Shopping Tripps, Kearney



of Tourism and
Agri/Eco
Business
Stakeholders

Agriculture
Stakeholders - 'If
we build the
agritourism
product, will
they come?"



Tourism
Stakeholders - "If
they come, will
you have the
agritourism
product to
offer?"

Agritourism Stakeholders - 'What do we each have to do to get it right?"

- Agriculture Tourism Planning
- Local/Regional Support Structures
 - Product Quality Standards
 - Product Development
 - Effective Marketing
 - Capacity Building



Welcoming Visitors on the Farm/Ranch/Eco-Business

FARM-TUNING' YOUR BUSINESS STRATEGIES!



Risk Management is about using the right strategy in order to:

- maximize profits
- reducing income variability, and
- meet strategic goals

Production Risk

Production and Management changes

Human
Resource Risk Human Resource
Management

Risk
Management
for
Profitability

Financial Risk Financial Analysis
and Feasibility

Legal Risk -Managing Legal Risks

Market Risk –
Market Analysis and
Feasibility



Agri/Eco Tourism Performance Drivers Understanding the BIG PICTURE!



Where Can I Find Help?? (Business Planning and Risk Management Capacity Building)

- VT AT Collaborative: http://www.uvm.edu/vtagritourism/
- CO Agritourism: https://www.colorado.gov/pacific/agmarkets/agritourism
- New Jersey Agritourism: http://agritourism.rutgers.edu/training/
- CA Agritourism: http://sfp.ucdavis.edu/agritourism/
- National Agricultural Law Center https://nationalaglawcenter.org/research-by-topic/agritourism-2/
- OH AgritourismReady: https://u.osu.edu/agritourismready/
- WV Agritourism Initiative: http://extcommunity.wvu.edu/login/index.php



Knowing the Customer and Assessing 'the Fit'

Building and Marketing the 'Experience'

Managing risks and Liability

Visit anr.ext.wvu.edu/agritourism



West Virginia Agritourism Initiative

Planning for Profitability Strategies for Cultivating Agritourism

Creating
Partnerships
and Creating a
Service
Advantage

Working with laws and regulations



Nebraska Agritourism Liability Statute

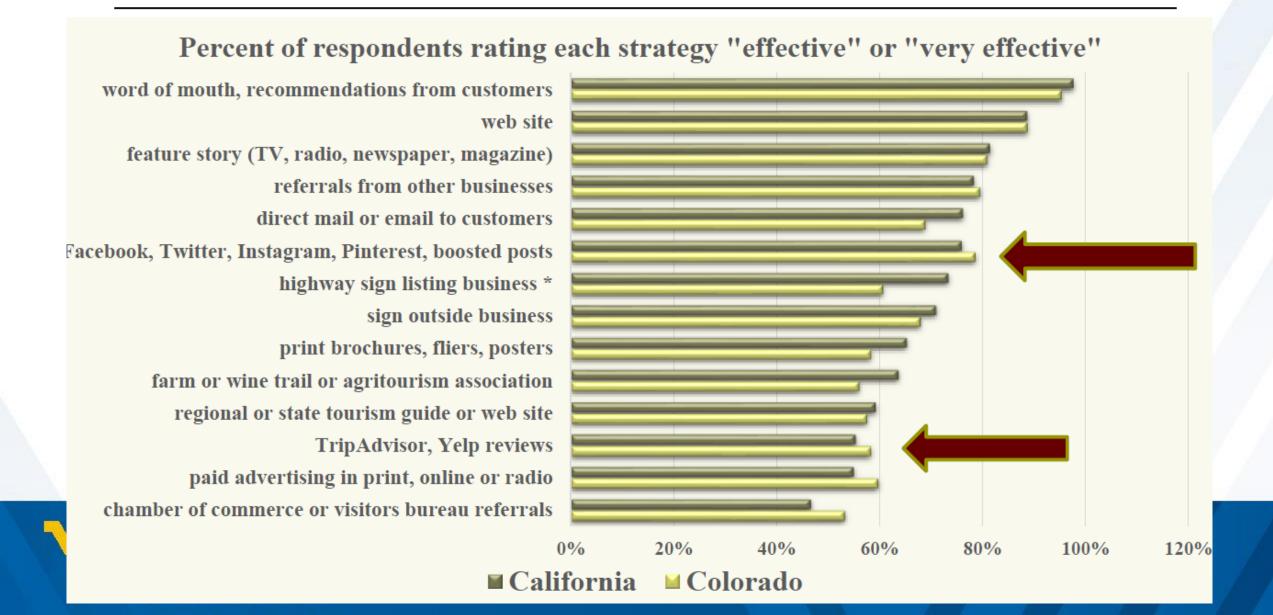
WARNING – Under Nebraska law, an owner of property, including lands and waters, is not liable for the injury to or death of the participant in agritourism activities or damage to the participant's property resulting from the inherent risks of such activities. Inherent risks include, without limitation, the risk of animals and land and water conditions, the ordinary dangers of structures or equipment ordinarily used in farming or ranching operations, and the potential for you or another participant to act in a negligent manner that may contribute to your own injury or death. You are assuming the risk of participating in the agritourism activities for which you are entering the owner's premises.

Source: https://nationalaglawcenter.org/wp-content/uploads/assets/agritourism/nebraska.pdf

Where Can I Find Help?? (Marketing and Promotion)

- NE Tourism Commission www.visitnebraska.com
- NE Depart. Of Ag http://www.nda.nebraska.gov/promotion/index.html
- NE Extension Office https://extension.unl.edu/
- Work with Convention & Visitor's Bureau, Chamber of Commerce, Zoning Boards
- Add a listing to VisitNebraska.com (NE Tourism Commission)
 - Your message & State Brand
- Make sure you're discoverable online with contact information, accurate location, hours of operation
- Connect with other tourism businesses in your area and other agritourism businesses across the state

Perception of Marketing Strategy Effectiveness:



Where Can I Find Help?? (Marketing and Promotion)

2018 GRANT APPLICANTS WERE AWARDED \$835,548 IN FUNDING

THE NEBRASKA TOURISM TOMMISSION RECEIVED 76 GRANT APPLICATIONS IN 2018.

COMMUNITY IMPACT GRANT AWARDEES

MARKETING GRANT AWARDEES

TOP 15 MOST VISITED STOPS

1. UNL Dairy Store, Lincoln

3. Piezano's, Lincoln

2. Rabbit Hole Bakery, Lincoln

NEBRASKA TOURISM RECEIVED OVER 32 MILLION IMPRESSIONS FROM ADVERTISING PLACEMENTS IN 2018

NEBRASKA TOURISM PRINTED TRAVEL GUIDES IN 2018

Travel Guides were requested from all 50 states and numerous countries.



SOCIAL MEDIA

Nebraska Tourism uses two primary social media channels, Facebook and Instagram. Both saw success in 2018



Up 25.6% from 2017



Up 21.5% from 2017



NEBRASKA PASSPORT

2018 NEBRASKA PASSPORT STATISTICS:

- •There were 95% more prize entry sheets submitted and 50% more Passports requested in 2018 than 2017.
- The average number of stamps submitted per

48,895 **PASSPORT BOOKLETS WERE REQUESTED**

In 2018, Nebraska Tourism hosted 23 writers/influencers through group media tours and individual visits to the state. These writers work for top national, regional and niche publications, Publications include National Geographic, Tribune News Service, Big Life Magazine, Lonely Planet, Mother Nature Network, Food & Wine, UNITED

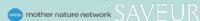
· Crane Migration Media Tour in March

The 2018 Media Tours were

- · Sandhills/Valentine Media Tour in May
- Wild West Media Tour in June
- · Culinary Harvest Media Tour in September

THESE TOURS HAVE PRODUCED MEDIA **EXPOSED TO** 677,772,696 **POTENTIAL VISITORS**

NATIONAL GEOGRAPHIC THRILLIST **FOOD&WINE** The New York Times



CO-OP MARKETING

GROUP TOURS

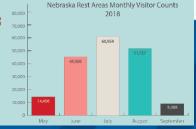
In 2018, Nebraska Tourism

- •Sent out 31 press releases related to tourism business and Nebraska destinations and events.
- •Did 74 TV and radio interviews.
- •Garnered over \$10 million in coverage from press releases and story pitching.

TRAVEL COUNSELOR PROGRAM

NEBRASKA TOURISM STAFFED 14 REST AREAS **OVER THE SUMMER** ALLOWING TRAVEL COUNSELORS TO ASSIST





IN 2018 NEBRASKA TOURISM BOOSTED 39 SOCIAL POSTS, REACHING AN ADDITIONAL 6.3 MILLION PEOPLE

QUESTIONS?



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